


# Advancing New Teacher Development

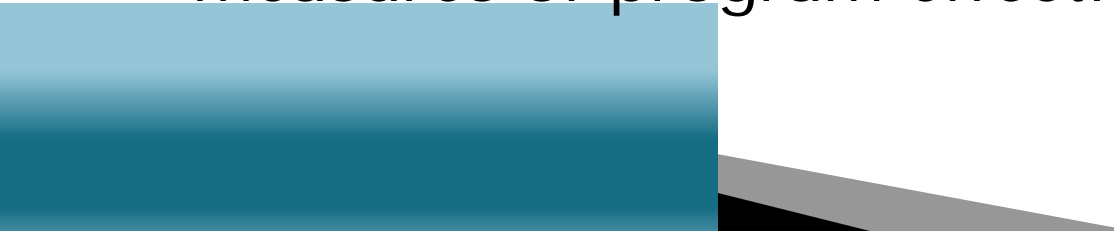
Testimony for Committee on Education of the Texas Senate

Kristin L. McGraner  
July 20, 2010

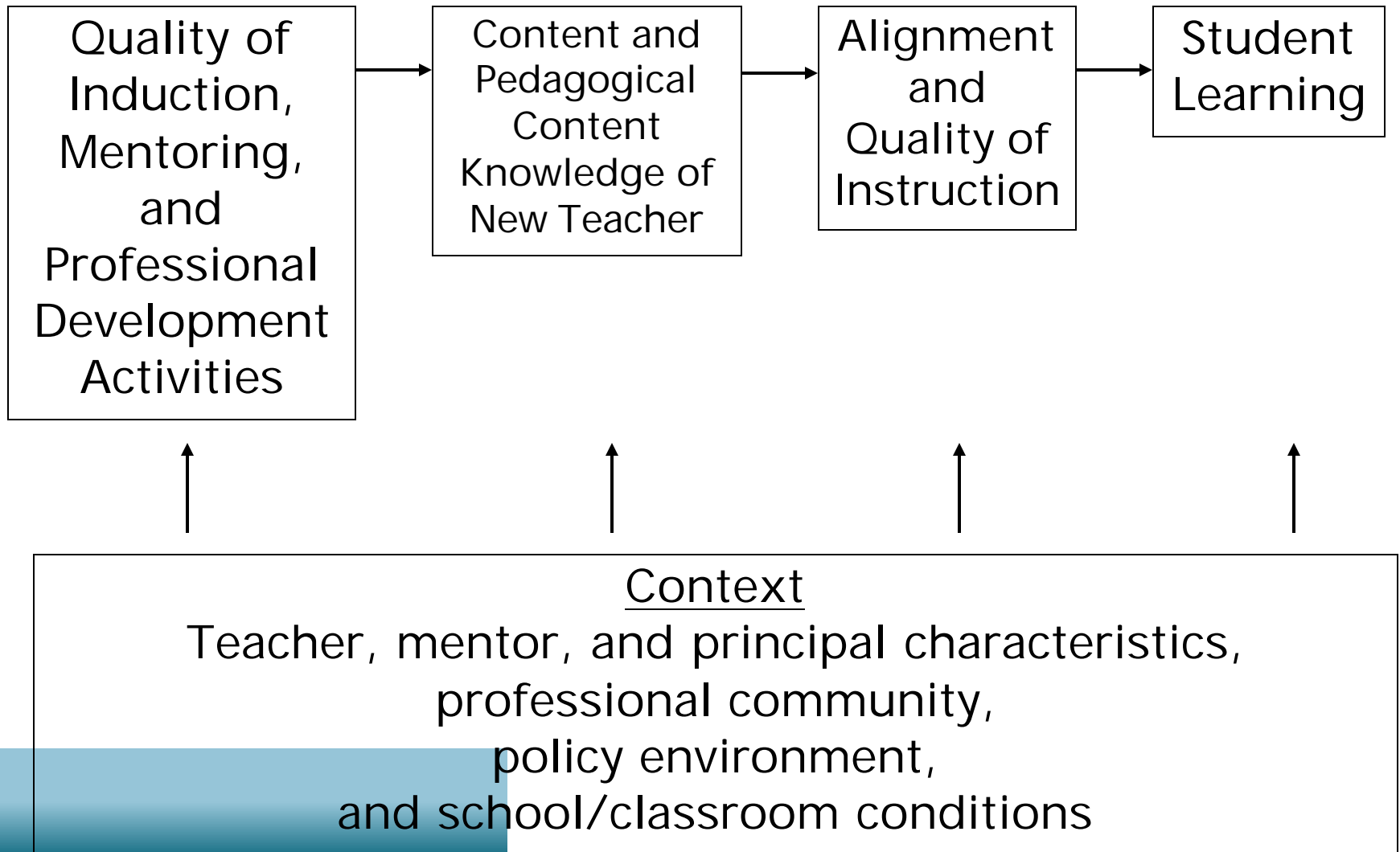
# Defining teacher induction: a critical phase of teacher learning

- ▶ Socialization
  - ▶ Retention
  - ▶ Effectiveness
- 

# What we know about induction

- ▶ States and districts make great investments
    - ? in 2003-04, New York City spent \$36 million on teacher induction, and Philadelphia spent \$7 million (Research for Action, 2005).
  - ▶ Wide variation in structure and content
    - ? Two-day workshop to three-year program
  - ▶ Empirical support that induction, and specifically mentorship, has positive impacts on teachers and their retention.
  - ▶ States, districts, and schools often employ weak measures of program effectiveness.
- 

# Conceptual Framework



# *What counts as induction?*

- ▶ Formal, structured activities
  - ? Orientations
  - ? Workshops/in-service
- ▶ Social networks
- ▶ Professional learning communities
- ▶ Formal mentoring (e.g. observation and feedback)
- ▶ Informal mentoring (e.g. casual, hallway conversations)
- ▶ Interactions with school leaders

*Bottom line: Inclusivity!*



**Quality, not just participation!**



# Core Features of HQ Professional Development

- ▶ Content focus
- ▶ Active learning
- ▶ Coherence
- ▶ Duration
- ▶ Collective participation

Desimone, L. M. (2009). Improving impact studies of teachers' professional development: toward better conceptualizations and measures. *Educational Researcher*. 38(3), 181-199.

# What *school structures* and *leadership practices* support and foster HQ induction?

- ▶ School structures
  - ? Common planning time
  - ? Release time for mentoring, observation & feedback
  - ? Mentor-mentee match (i.e., content area and grade level)
  - ? Teaming and collaboration with specific objectives (keep content in mind!)



# What *school structures* and *leadership practices* support and foster induction?

- ▶ Leadership practices
    - ? Foster shared goals, trust, and reflective dialogue
    - ? Create a culture in which teaching and learning are at the core, and teachers share a mutual responsibility for student learning
    - ? Manage internal and external resources, including linking teachers to expertise
    - ? Observation and substantive feedback
    - ? Actively provide opportunities for teachers to deepen their knowledge, improve instruction, and advance student learning (HQ PD)
    - ? Evaluate important outcomes (i.e. teacher knowledge, instructional quality, and student learning)
- 